

Meeting of the Board of the Western Sydney Local Health District

No. 2018/89

Date: Tuesday, 9 April 2019

Venue: Boardroom, Westmead Institute for Medical Research

Minutes

Present:	Richard Alcock (Chair) Jeremy Chapman (Deputy Chair) Diana O'Halloran Adam Stuart - teleconference Narelle Bell Don Nutbeam - teleconference Andrew Bernard Kathy Baker Michael Edge Andrew Pesce Mick Reid Keith Hartman
Medical Staff Council:	Mark McLean (Chair, Blacktown and Mount Druitt)
Chief Executive:	Graeme Loy
Ex Officio Invitee:	Robynne Cooke
Invited Guests:	Allan Cook, Chair Audit and Risk Committee, WSLHD – teleconference Grace Navin, Graduate Trainee ACHSM
Apologies:	Elizabeth Crouch Chris Liddle (Medical Staff Council Chair, Westmead)
Secretariat:	Julia Millen
Meeting commenced:	3:00pm
Quorum:	A quorum was met

Item 1.1 Welcome

The Chair welcomed members, attendees and invited guests to the meeting of Tuesday, 9 April 2019.

Item 1.2 Acknowledgement of Country

The Acknowledgement of Country was delivered. A copy of the acknowledgement will be provided to members for information.

Item 1.3 Declarations of Changes in Material Circumstances

Members were asked to declare:

- i. Conflicts of interest in relation to the agenda and
- ii. Changes in material circumstance.

Members provided updates in relation to changes in material circumstance.

Action and decision: Members noted the declaration provided. The Board Secretariat will update the register of interests to reflect the new information.

Item 2 Business Arising

Item 2.1 Chief Executive's Report – WSLHD Vision

Planning for the WSLHD Clinical Council membership is well progressed and the executive is seeking further nominations from the Mental Health Service and Integrated Care services. Members noted the appointments of co-chairs and commented the membership appointment terms should be staggered to ensure momentum for the group. Members also noted the importance of formalising decision-making power arrangements between the Clinical Council and the executive team.

Parramatta Light Rail work on the Cumberland Campus is commencing soon. The CE discussed the interim relocation for some of the WSLHD Mental Health Services. Members commented academic units are keen for MHS to be located at Blacktown or Mt Druitt, and the CE noted he will bring the academic unit discussion to the Board later this year.

Action: A discussion of Academic Units to be established (including Mental Health) to come back to a future Board meeting.

Reporting on the Westmead Intensive Care Service was distributed to members ahead of today's meeting. The CE recommended the ICU Steering Committee membership provides oversight and governance on the progress against the report recommendations.

Action and decision: Members endorsed the Chief Executive's recommendation supporting the ICU Steering Committee membership to provide oversight and governance on the progress against the report recommendations.

Members noted the executive recruitment update and asked to see the position description for the General Manager Integrated Care and Community Health role, including the WSLHD organisation chart.

Action: The Chief Executive to circulate the position description for General Manager Integrated Care and Community Health together with the organisation chart for WSLHD executive team.

Members noted the evaluation of HealthOne NSW update and requested access to information on the review and input into the process. Ernst & Young are conducting the evaluation with participation from LHDs and specialty networks.

Action and decision: Members noted the information provided.

Item 2.2 WSLHD risks and mitigations strategies

The Board Chair noted this item would be held over to the May 2019 Board meeting, for discussion at that time.

Item 3 Strategy

Item 3.1 eHealth NSW – update for the WSLHD Board

The Chief Executive eHealth NSW and Chief Information Officer (CIO) NSW Health attended the meeting to provide an update on clinical, corporate and infrastructure programs.

The CIO discussed the RIS/PACS program joint procurement initiative advising the contract with the preferred vendor was signed yesterday and the solution for WSLHD (and NBMLHD) will be fast-tracked to go-live in early 2020.

The CIO discussed the relationship and collaborations between WSLHD and eHealth, noting recruitment is underway to secure an ICT Program Director for the Westmead Redevelopment Project that will report jointly to CIO NSW Health and CE WSLHD.

Members queried the challenges faced in digital health to employ and retain a quality workforce, and discussed the need to engage and invest in the workforce as retention strategies. Members commented the LHDs and eHealth are co-dependent organisations and need to align governance processes and mature their governance relationships.

Action and decision: Members noted the information provided.

Item 3.2 Clinical Services Update: WSLHD Oral Health

The Director Oral Health WSLHD attended the meeting to provide an update including an overview of the service, their challenges and key risks.

Action and decision: Members noted the information provided.

Item 3.3 Redevelopment and Infrastructure Update

The Director, Redevelopment and Infrastructure WSLHD, attended to the meeting to provide updates relating to this portfolio. Members received an update on the Westmead CASB and discussed key opportunities, risks and mitigations for the project. The executive is working toward a program to optimise our migration into the new building.

The Director, Redevelopment and Infrastructure also discussed Blacktown Hospital stage 2 opening in July 2019. Members recommended the executive consider a communications strategy that includes GPs, PHNS, Health Pathways, tours and information sessions in relation to the Blacktown redevelopment.

Action and decision: Members noted the information provided.

Item 3.4 Westmead Alliance update

The Director, Redevelopment and Infrastructure advised Westmead precinct stakeholders came together in 2013 after recognising there were significant benefits to be gained through the development of a collaborative approach to continuing to develop and promote Westmead as a world class medical, education and research precinct. The Westmead Alliance's master plan was not endorsed through NSW Health nor WSLHD and this is being revisited with new and existing stakeholders, and an updated memorandum of understanding is being developed. The Westmead Alliance will sponsor the annual Business Leader's Lunch in October 2019.

Action and decision: Members noted the information provided.

Item 3.5 Innovation Centre update

The Director, Redevelopment and Infrastructure provided an overview of the Innovation Centre project for the Westmead precinct. Members noted the establishment and recruitment for the Innovation Centre Director role is underway.

Action and decision: Members noted the information provided.

Item 4 Board Sub-Committee Reports

Item 4.1 Committee Updates

Committee reports were tabled as follows:

- Finance Performance and Assets Committee
- WSLHD & SCHN Redevelopment Joint Committee
- Audit and Risk Committee

Action and decision: Members noted the reports provided.

Next meeting

The next meeting of the WSLHD Board is scheduled on 14 May 2019.

Close

Meeting closed at 7:15pm

Signed: _____

(Mr Richard Alcock AO, Board Chair)