

Meeting of the Board of the Western Sydney Local Health District

No. 2017/69

Date: Tuesday, 11 April 2017

Venue: Seminar Room C & D

The Westmead Institute for Medical Research (WIMR)

Minutes

Present:	Richard Alcock (Board Chair), Jeremy Chapman (Deputy Chair), Kathy Baker, Narelle Bell, Andrew Bernard, Elizabeth Crouch, Michael Edye, Andrew Pesce, Di O'Halloran, Jane Spring.
Ex officio:	Danny O'Connor, Andrew Newton, Joanne Edwards, Natalie McDonald.
Teleconference:	Danny O'Connor
Secretariat:	Christine Holman
Invited:	Victoria Nesire, Executive Director Integrated and Community Health Trevor Danos, AM, Chair, NSW Social Impact Investment Advisory Group Michael Hollands, Chair, WSLHD Health Care Quality Committee
Meeting commenced:	4.30pm
Quorum:	A quorum was met.

Item 1 Welcome and Leave of Absence

Introductory remarks from the Chair.

The meeting was opened and members welcomed to the third board meeting of 2017.

The Chair advised members of the visit to Blacktown Hospital earlier this week by the Premier of NSW and Minister for Health which he attended. Both the Premier and the Minister gave positive feedback regarding the completed Stage 1 development and the progress of Stage 2.

The Chair welcomed the invited speakers, Mr Trevor Danos AM, Ms Victoria Nesire and Professor Michael Hollands.

Leave of Absence: Don Nutbeam and Bruce Turner.

Item 2 Declarations of Changes in Material Circumstances

Members were asked to declare:

- (i) conflicts of interest in relation to the agenda or
- (ii) changes in material circumstance.

Action and decision: Members NOTED the declaration of changes in material circumstances.

Item 3 Strategy (Invited speakers)

Item 3.1 Social Impact Investment (SII)

Discussion: Members were referred to the Powerpoint presentation and a brief summation of the current status of the SII in Western Sydney Local Health District (WSLHD).

The Chair asked what success would be like under a SII partnership. Members noted that delivering on the outcomes measurement framework would be an indicator of success as well as a better informed and more confident consumer and WSLHD modifying its internal Palliative Care Services for the better and working more closely with Primary Health Networks (PHNs).

All agreed it was imperative that the right clinical networks were in place and the consumer saw everyone delivering the service as a team. The right people delivering the right care at the right place.

Action and decision: Presentation NOTED.

Action and decision: Progress report on the partnership to be provided to the WSLHD Board in May/June 2018

Item 3.2 Health Care Quality Committee Update

The Chair of the Health Care Quality Committee (HCQC) advised the Board that the sub-committee had become a reflective Committee rather than a representative Committee as a consequence of the new terms of reference. The Committee was focussed on thinking holistically rather than as individual clinical specialities and agreed that the relationship with the Clinical Excellence Commission (CEC) will give leverage to WSLHD being a pilot site for WSLHD initiatives supported by the CEC.

The Chair of HCQC advised members that the HCQC is endeavouring to ensure all risks are mitigated.

It was noted by members that the My Experience Matters Survey highlighted staff awareness and being available for patients as the two areas that required more focus.

Members thanked the invited guests for the information that they had presented to the Board.

Item 4 Business Arising

Item 5 Correspondence

Discussion: Members were referred to the correspondence report.

Action and decision: Correspondence NOTED.

Item 6 Acceptance of Minutes

The minutes were accepted as a true record of the 14 March 2017 Board meeting.

Action and decision: Minutes accepted.

Item 7 Actions from Meeting 14 March 2017

Item 7.1 Register of Actions from the Meeting

Discussion: Members were referred to the Register of Actions.

Action and decision: Register NOTED.

Item 7.2 Mental Health Services - Register of Actions from the Meeting

Resolution: Members retrospectively endorsed the letter to the Secretary

Action and decision: Letter ENDORSED

Item 7.3 Terms of Appointment for HCQC Chair and Members - Register of Actions from the Meeting

Resolution: Members endorse:

- Appointment to the Chair, Health Care Quality Committee for up to four (4) years, and
- Appoint Health Care Quality Committee members for a two year term, renewable by Board resolution for up to another two (2) years

Action and decision: Resolution ENDORSED

Item 8 Chair and Deputy Chair Report

Item 8.1 Appendix 1 & 2 Chair and Deputy Chair Report

Discussion: Members were referred to the report.

The Chair notified members of the consolidation of the Office of the Board Chair and the Office of the Chief Executive.

Item 8.2 Recognition of Significant Contributions and Successes of Staff

Action and decision: Report to be held over to the next meeting.

Item 9 Chief Executive Report

Discussion: Members were referred to the Chief Executive Report.

Members were advised that transfer of care has slipped below target this month for the first time of the reporting year. Target is 90% and performance is 89%. This reflects the increase in ambulance presentations at Blacktown and Westmead.

The Board was advised that EMR was to go live at Westmead Hospital on the 1 May 2017 and Multiplex had been awarded the contract for the acute clinical building works.

The Board was given an overview of the Budget/Forecast Position Financial Year (FY) 16/17.

Members agreed of the need to continue to prioritise clinical care, reduce clinical risk and continue to manage the budget.

Members noted that the budget position paper will be forwarded to the Audit and Risk Committee.

Action and decision: Report NOTED.

Action and decision: Members NOTED the tabled briefing on the current Forecast position.

Item 10 Committees of the Board

Members were referred to the reports.

The Chair drew attention to the MDAAC Report particularly in relation to the complexities now faced by clinical leaders. Members discussed the need to have the right leaders in the business for the future.

Action and decision: Reports NOTED.

Action and decision: Chief Executive to hold a meeting to discuss clinical leadership acumen and guidance for recruitment processes.

Item 11 **New Business**

Members were referred to the report and the subsequent four tabled reports regarding:

- MEDIA ARTICLE – Healing the Gender Gap featuring Sue-Anne Redmond, 1 April 2017
- FINAL PROGRAM – Western Sydney Integrated Health Forum, 5 April 2017
- GREATER SYDNEY COMMISSION SUBMISSION – Westmead Precinct Partners & WSLHD Centre for Population Health Feedback: Greater Sydney Commission's Draft Central West District Plan – submitted by Leena Singh
- POSTER – Integrated Care Demonstrator.

The Chair drew the attention of the Board to the Western Sydney Integrated Care Forum program. The forum was held on the 5 April 2017 with the purpose of engaging health leaders and clinicians in interactive discussions to progress healthcare integration in Western Sydney to achieve optimal health outcomes for patients and the community.

The Forum was held in partnership with the Clinical Excellence Commission and the Primary Health Network and was facilitated by Julie McCrossin. Over 200 attendees listened to key speakers Sir John Oldham, Carolyn Gullery and Professor Don Nutbeam.

Members welcomed receiving these reports and requested that they be issued well in advance of the meeting.

Action and decision Report NOTED.

Item 12 **Appendices**

Members were referred to the Appendices.

Action and decision Appendices noted.

Business Without Notice

Nil

Next Meeting

The next meeting of the 2017 WSLHD Board is scheduled Tuesday, 9 May 2017, 4.30pm-7pm at Auburn Hospital. This meeting will be preceded by a Board Hosted Staff Meet and Greet from 3.30-4.15pm.

Close

The meeting closed at 8.00pm.